



## Lionheart Academies Trust Code of Conduct for Governors

It is important that confidence in the good governance and probity of academies generally and this academy (the **academy**) in particular is maintained. In order to assist the Local Governing Body (the **LGB**) achieve this, the academy has adopted this code of conduct for governors (the **code**).

The academy:

- aims to establish a LGB that is competent, accountable, independent and diverse that promotes best practice in governance

The academy shall use The Good Governance Standard for Public Services as a guide to help the board achieve good governance but also as a tool to regularly assess the strengths and weaknesses of the academy's governance practice and improve it.

- aims to make sure that its governors promote and uphold high standards of conduct, probity and ethics

Each governor shall uphold the seven principles of public life identified by the Nolan Committee on Standards in public life (May 1996).

- requires its governors to act in accordance with the academy's articles of association (the **articles**) and the code

Each governor shall obey the articles and decisions taken by the board in accordance with the articles.

### **Application of the code**

This code applies to all governors and committee members of the academy when exercising any of the LGB's powers delegated to them under the articles.

By accepting appointment to the LGB, each governor agrees to accept the provisions of this code.

### **The good governance standard for public services**

The standard prepared by The Independent Commission on Good Governance in Public Services in 2005 comprises six core principles of good governance, each with its supporting principles. Set out below is an extract of these core principles.

Good governance means focusing on the organisation's purpose and on outcomes for citizens and service users

We will:

- be clear about the academy's purpose and its intended outcomes for citizens and pupils
- make sure that pupils receive a high quality education
- make sure that taxpayers receive value for money

Good governance means performing effectively in clearly defined functions and roles

We will:

- be clear about the functions of the LGB
- be clear about the LGB in relation to the powers delegated by Lionheart Academies Trust and make sure that those responsibilities are carried out
- be clear about relationships between governors, staff and the public

Good governance means promoting values for the whole organisation and demonstrating the values of good governance through behaviour

We will:

- put organisational values into practice
- behave in ways that uphold and exemplify effective governance

Good governance means taking informed, transparent decisions and managing risk

We will:

- be rigorous and transparent about how decisions are taken
- have and use good quality information, advice and support
- make sure that an effective risk management system is in operation

Good governance means developing the capacity and capability of the governing body to be effective

We will:

- make sure that appointed and elected governors have the skills, knowledge and experience they need to perform well
- develop the capability of people with governance responsibilities and evaluate their performance, as individuals and as a group
- strike a balance, in the membership of the governing body, between continuity and renewal

Good governance means engaging stakeholders and making accountability real

We will:

- understand formal and informal accountability relationships
- take an active and planned approach to dialogue with and accountability to the public
- take an active and planned approach to responsibility to staff
- engage effectively with institutional stakeholders

## Nolan principles

The LGB expects each governor to uphold the following principles based on the Nolan Committee's work:

- **selflessness** - take decisions solely based on the vision and values of the academy and Lionheart Academies Trust
- **integrity** – not be compromised in carrying duties by outside organisations or personal interest
- **objectivity** – remain impartial and ensure choices are made on merit alone
- **accountability** – be responsible for decisions and actions
- **openness** – give reasons for actions wherever possible and restrict information only when the wider public interest clearly demands
- **honesty** – declare any private interests and take steps to resolve any conflicts arising in a way that protects the public interest
- **leadership** – promote these principles by example

Additionally, the LGB expects governors to promote equality and diversity in all aspects of the academy's governance and when carrying out any of their functions.

## Duties & responsibilities of governors

Governors shall:

- fulfil their responsibilities and duties as a governor of the academy in good faith and in accordance with the general law including (but not limited) to:
  - act in the best interests of the academy
  - secure the proper and effective use of the academy's property
  - act personally in all respects
  - act within the scope of any authority given to them and the LGB by law, by regulations or by the articles
  - use the proper degree of skill and care when making decisions, particularly when investing the academy's funds
- act in accordance with the articles
- be committed to the academy and the trust's values and objectives (including equal opportunities), to contribute to and share responsibility for the LGB's decisions, to LGB papers and to attend meetings, training sessions and other relevant events
- declare all interests they have as required by the articles and the general law and to
- comply with any rules requiring withdrawal from a meeting where this is required because of an interest
- respect the confidentiality of information that they may have access to as a governor of the academy and keep confidential the affairs of the LGB

- inform the clerk to the LGB as soon as possible should any changes to their circumstances occur during their term as a governor, including if:
  - there are any changes to the interests which have been declared
  - they become, or cease to be, a company director, board member or trustee of another company or charity
  - their occupation changes
  - they move house
  - they become employed by the academy
  - their connection with the council (if any) changes
- play an active role and be linked to a committee
- complete training as required to ensure they are working effectively as possible
- express their views openly within meetings but accept collective responsibility for all decisions
- only speak or act on behalf of the governing body when they have been specifically asked to do so
- pre-arrange visits to the college and sign in and out at reception
- listen attentively and without prejudice to the opinions of senior leaders, recognising and valuing their wisdom, skills and insights

### **Breaches of the code**

Every governor is under a duty to report any breach of this code or any grounds for believing that a breach of the code has occurred to the chair (and if the allegation is about the chair, to the vice-chair).

Failing to report a breach of the code is itself a breach of this code.

Any breach of this code will be treated extremely seriously by the LGB, the academy and Lionheart Academies Trust and may result in suspension or removal from the LGB.

In the event of a breach of this code each governor agrees to participate fully in any investigations procedure instigated by the LGB or the trust and to abide by any sanction that may be imposed on them by the LGB or the trust for such breach.

### **Sharing of Information**

The Board needs to ensure that each Local Governing Body complies with statutory duties for sharing information on governance. This includes the sharing of Declarations of Business and key information such as names, terms of office, attendance etc. through inclusion on the academy's website. All governors must comply with this statutory duty in order to retain their role.

### **Review**

The Lionheart Board will be responsible for ensuring that this code of conduct is kept under review. Any changes should be disseminated to the Governing Body by the Chair of Governors.